Adding service under HB2017

Board Retreat

November 8, 2017





HB 2017 Revenue

- 1/10th of 1% payroll tax on employees
- 90% returned to TriMet
- Not a traditional formula new role for OTC
- TriMet "banker" for regional funds
- Effective July 1, 2018
- OTC Rule expected ~May 2018
- 1st funds to TriMet ~ Quarter 1 CY 2019
- TriMet planning now for Sept. 2018 & Mar. 2019
- TriMet/Citizen Advisory Committee process will advance prior to OTC approval





HB 2017 Transit Provisions

- Plans must address:
 - Improving or extending routes to low income communities
 - Purchase of natural gas or electric buses
 - Reducing fares for low income
 - Coordination of services inside & outside districts
- "...not for light rail."





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Low Income Fare

- TriMet committed to implement low income fare with new funds
- Advisory committee recommendation: 50% at 200% of federal poverty level
- ~70,000 max. could qualify
- ~\$12m plus administration annual cost at full implementation





Coordination of Services Inside & Outside of District

- State requirement in HB2017
- Setting aside \$2m per year as "placeholder"
- Review with CAC and regional partners
- Reconciliation later in the planning process



HB 2017 - Possible Revenue Flow

Fiscal Year	2019	2020	2021	2022	2023	2024	2025	2026	2027
HB 2017 Revenues	\$26.0	\$55.3	\$59.1	\$62.0	\$65.1	\$68.4	\$71.8	\$75.4	\$79.2
Low Inc. Fare total*	\$3.5	\$4.9	\$7.4	\$10	\$12.3	\$13.7	\$14.7	\$15.2	\$15.6
Coordination of Services	\$2.0	\$2.1	\$2.1	\$2.2	\$2.3	\$2.3	\$2.4	\$2.5	\$2.5
								•	
Net Available	\$20.5	\$48.3	\$49.5	\$49.8	\$50.6	\$52.4	\$54.7	\$57.7	\$61.0

Requires recommendation from Advisory Committee

^{*} Most of this represents lost fare revenue which replaces current fare receipts that will be foregone with low income fare program. Does not represent new revenue for other uses.



Big Questions – Big Opportunities

- Great opportunity! Complexity to deliver.
- Appropriate mix of service vs capital?
- Pay-go versus bonding for capital?
- Appropriate mix of service types?
- Diesel or electric?
- Traditional or articulated?
- 4th operations center?
- Enhanced transit?



Where to start?

Resourcing Complexities

- 2 year lead time for bus orders
- 2+ year lead time for journey worker mechanics and other key support staff
- Space limitations at existing facilities
- ~ 10-16 month lead time for outreach, planning, and implementation of service
- Interdependencies layered on top of other complexities with current system and growth



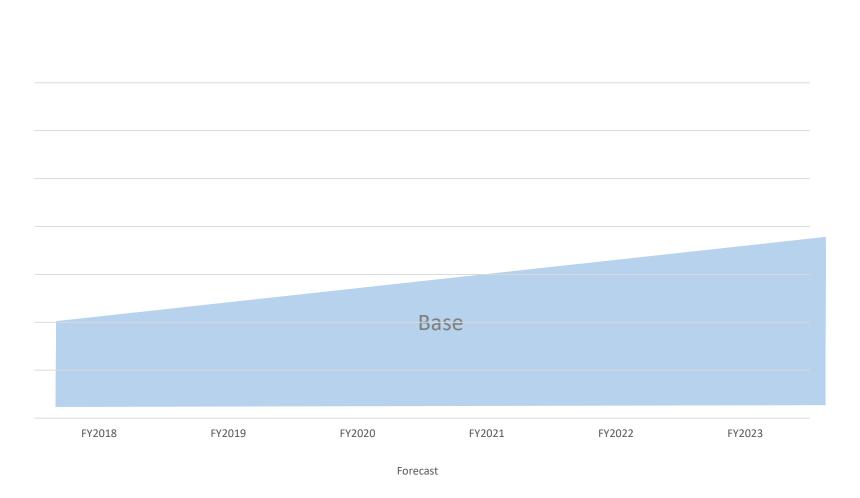
Key Issues

- Human Resources especially mechanics
- Buses and Facility Capacity



Revenue Concepts

"Base" is the normal growth in the payroll tax.

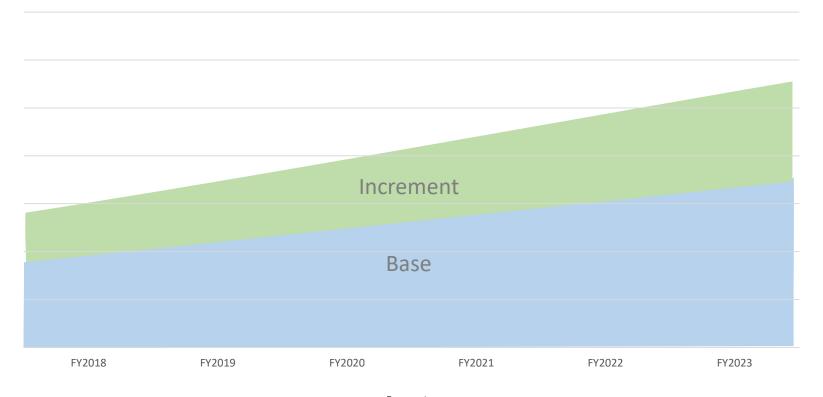




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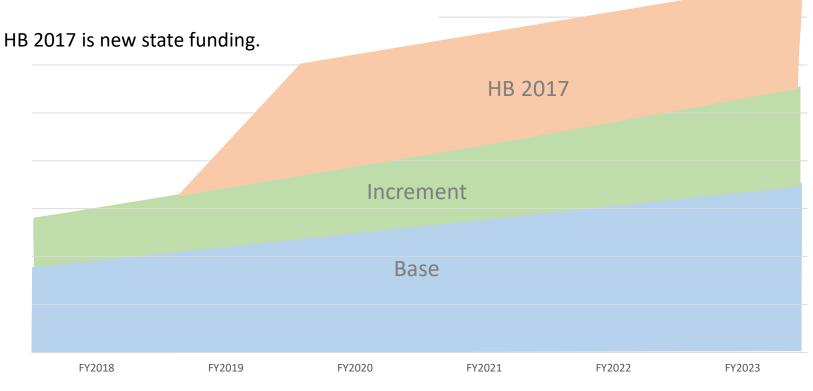




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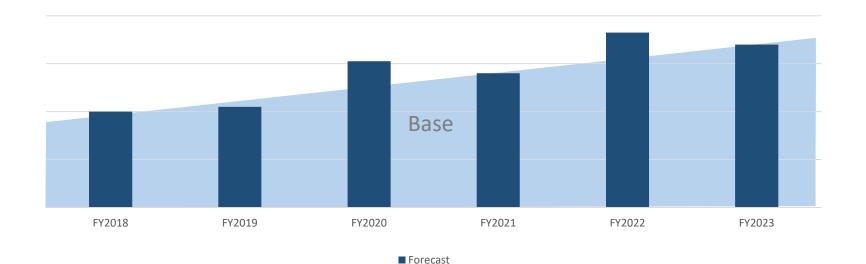


Forecast

Mechanics

Rough Illustration of number of mechanics needed to meet service demand

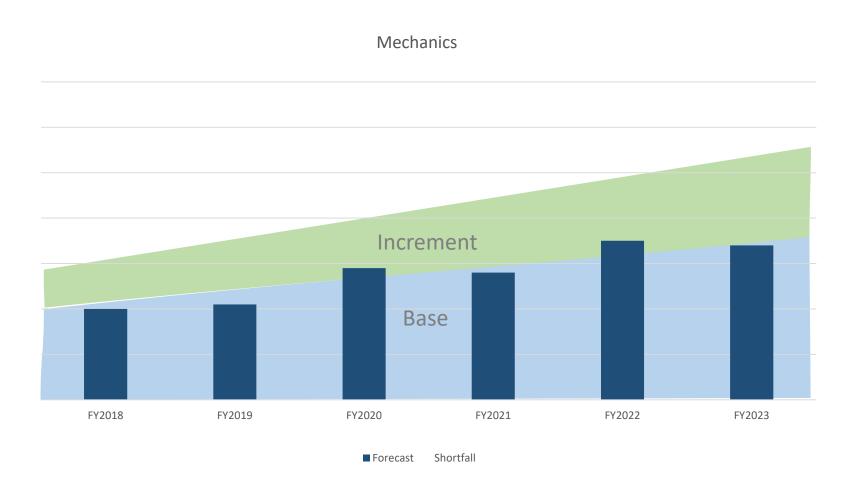








Mechanics – Shortfall before HB2017

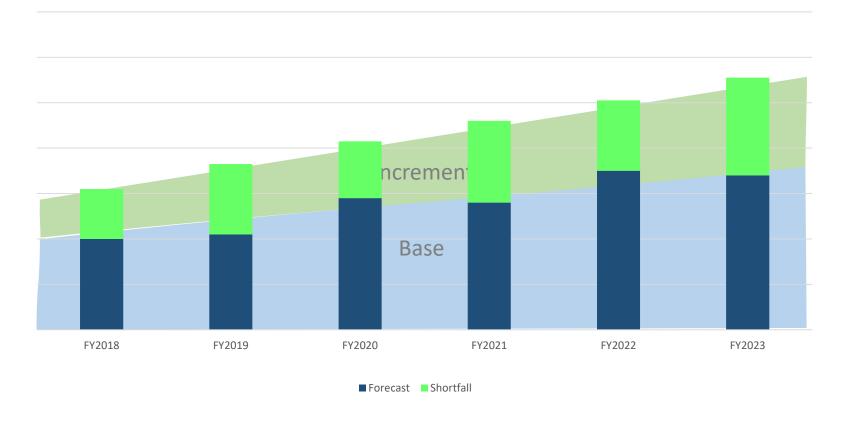






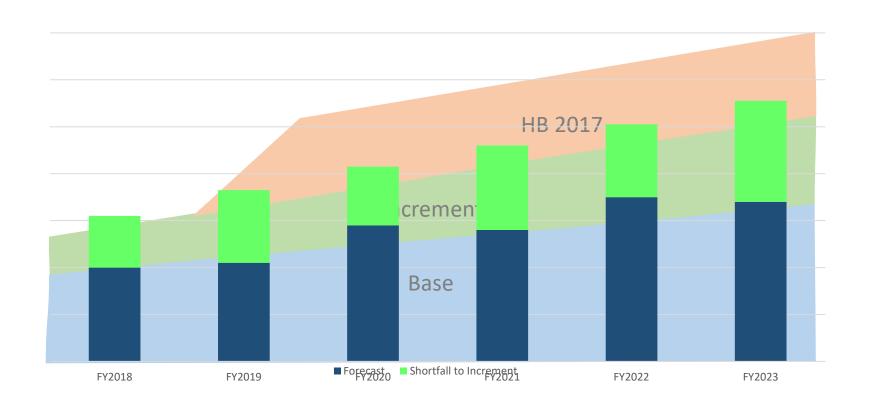
Mechanics – Shortfall before HB2017





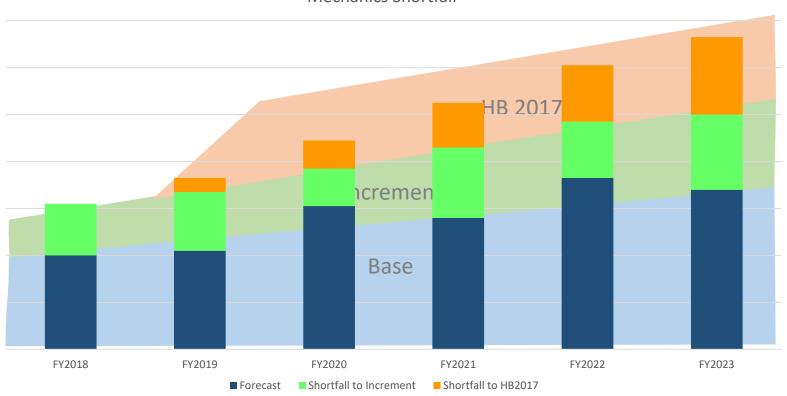


Mechanics – Shortfall with HB2017



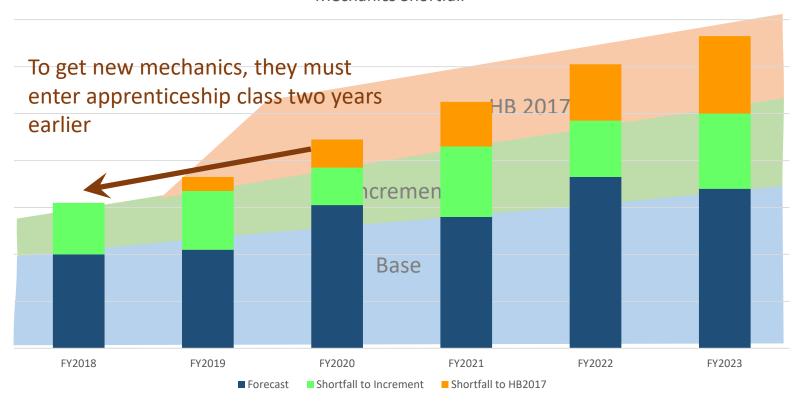
Mechanics — Shortfall with HB2017 "Ramp Up"



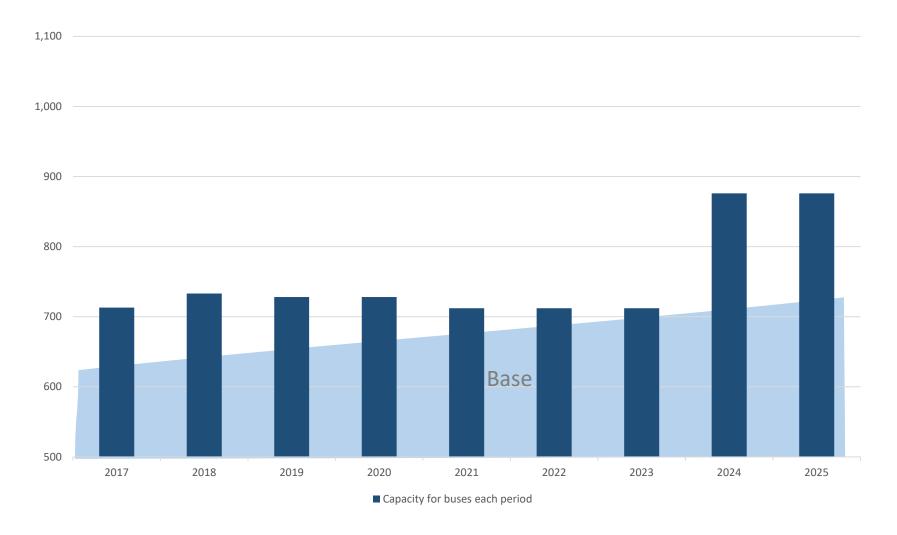


Mechanics – Timing Complexities and "Ramp Up"

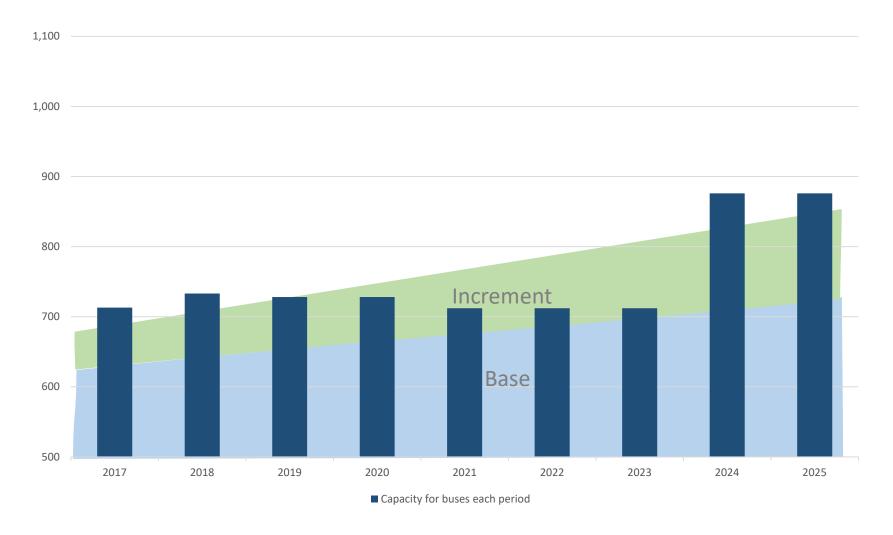
Mechanics Shortfall



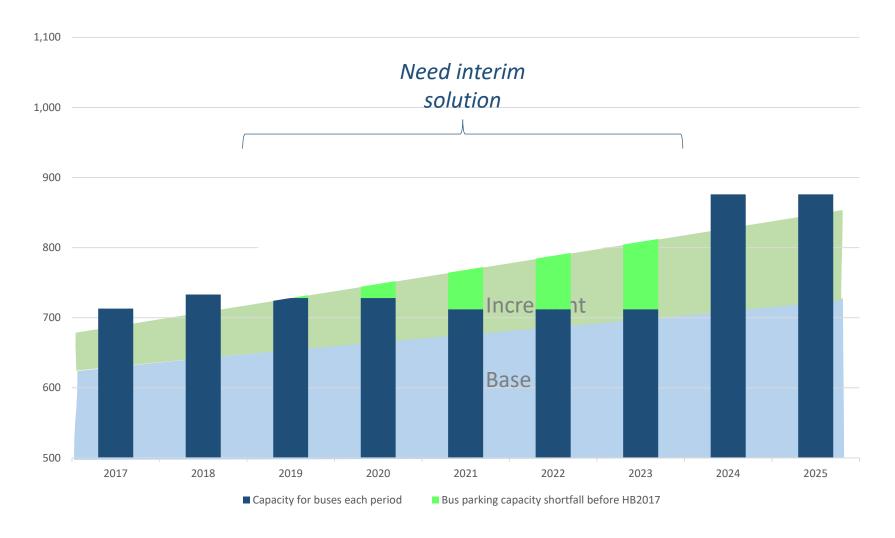
Buses and Facility Capacity Base



Buses and Facility Capacity Base and Increment

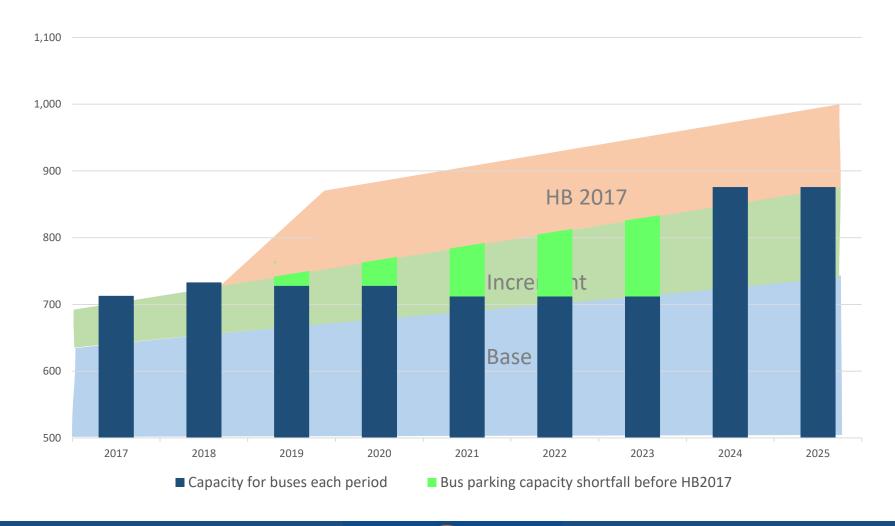


Buses and Facility Capacity Base and Increment





Buses and Facility Capacity Base, Increment and HB 2017





Buses and Facility Capacity Base, Increment and HB 2017



Need 4th

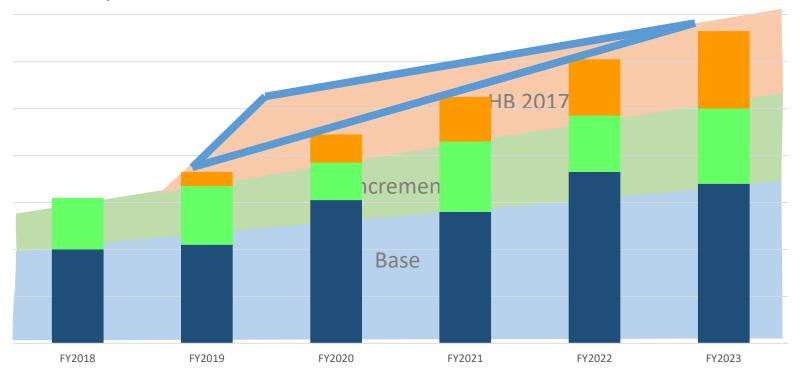
HB2017 "Ramp Up

Five year ramp up of new service – fastest that supply of mechanics and bus maintenance availability will allow. HB 2017 ıcremen Base FY2018 FY2019 FY2020 FY2021 FY2022 FY2023



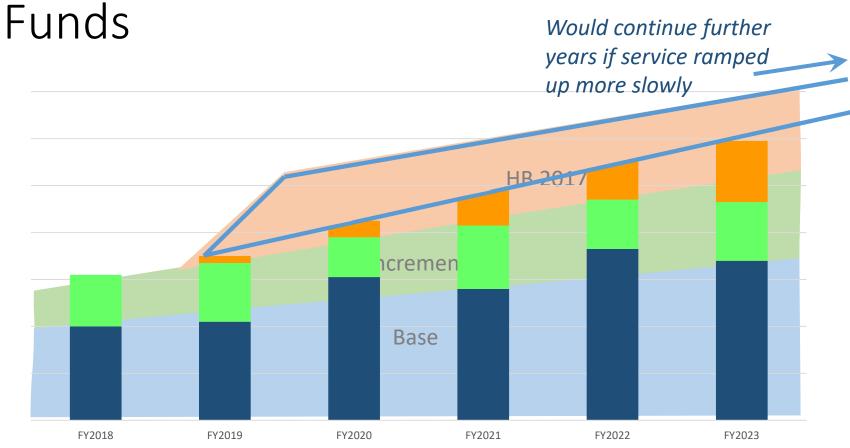
HB2017 "Ramp Up

Gradual ramp in creates some OTO funds.





HB2017 "Alternate Ramp Up" OTO





HB2017 "Ramp Up" OTO Funds

- Needed for
 - Interim bus facility
 - 4th bus base \$50-80M
 - New Buses
 - Training
 - Hiring
 - Electric buses? Capital ~\$300k but coming down. Lifecycle costs lower if battery life achieved.
 - Articulated buses? For example, 128 articulated buses through FY2025 would add \$43 million but provide 56% greater passenger capacity, plus additional facility costs.



HB2017 "Ramp Up" Service

- Attempt to accommodate timing challenges including funding, and bus, mechanic and other timing complexities
- 5-year ramp up of HB2017-funded service growth to allow resources and assets to catch up, but still start service soon



Operational changes during 5 year ramp up

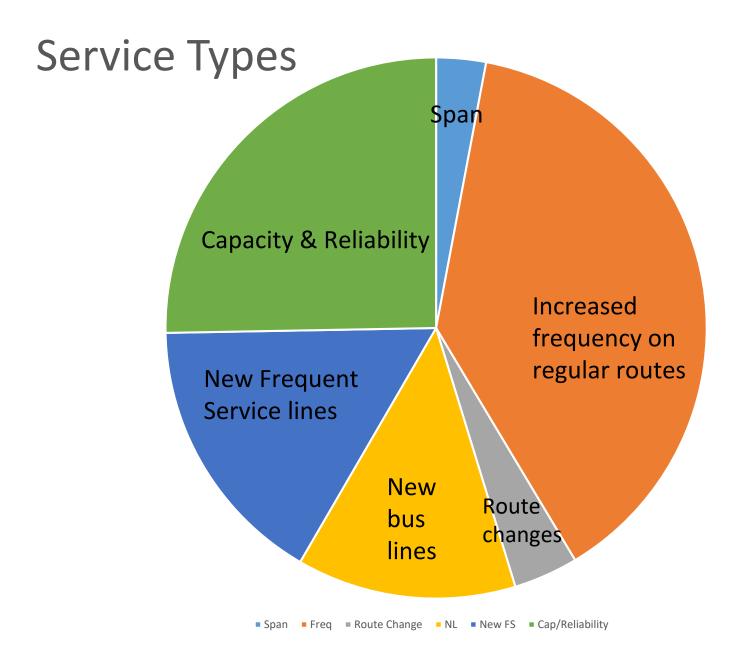
For FY19-23 only

- 11,500 additional weekly vehicle hours (current: ~44,500)
- 135 additional buses (current: ~650)
- 360 additional bus Operators (current: ~1,150)
- 55 additional bus Mechanics (current: ~140)

"Ramp up" service proposal pending public review and adjustments

- 38% Improving frequency on Frequent Service and regular service lines
- 25% Capacity and reliability
- 16% New Frequent Service Lines
- 14% New lines
- 4% Route changes
- 3% Span improvements







Summary

- Great opportunity!
- Complexities
- Human resources especially mechanics
- Maintenance and storage capacity for buses
- Capital needs

